

**MEMO TO: BOARD MEMBERS  
DR. SARAH RISS**

**FROM: DR. DIANE MOORE**

**DATE: MARCH 4, 2015**

**RE: 2015/2016 PROPOSED BUDGET MESSAGE – ASSUMES NO  
TAX LEVY**

---

Enclosed please find the **first draft** of the 2015/2016 budget (**assumes no tax levy increase**). The draft budget implements significant expenditure reductions to provide a balanced budget. The following revenue and expenditure assumptions were made:

**Revenues:**

- A 0.00% revenue growth is projected for property taxes with a 97% collection rate;
- FDK tuition remains at \$2,000 with scholarships available for families with household incomes 40% above reduced lunch criteria or below;
- Transfer Student Tuition will remain at an estimated \$7,250 per student and our number of VICC students will decline;
- State foundation formula reflects a decrease in funding with a proration factor of 93%;
- Federal revenue reflects no increase in funding.

Total Operating Revenues are anticipated to be \$54,779,778. This is a decrease of \$716,037 compared to the current projected 2014-2015 school year operating revenue.

**Expenditures:**

- The budget reflects an overall salary increase of 1% for support staff. Teaching staff would move up one step on the salary schedule with no salary increase. Administrator salaries would remain frozen;
- An increase of 6% for health insurance premiums and assumes employees would pay a portion of the premium;
- Aide positions would be reduced approximately 25%;

- All building and department budgets would be reduced an additional 10% (total withholding would be 20%);
- Tuition reimbursement would be eliminated;
- A+ schools funding used for high school curriculum writing would be eliminated;
- A 5% increase is projected for utility costs;
- A 5% increase in property insurance rates;
- The elementary strings program would be reduced by 25%;
- Food service costs are projected to increase by 3%;
- Two district-wide support staff positions would be eliminated;
- Certified positions would be reduced by 15.25 FTE;
- Supplemental/extra-duty salaries would decrease by 10%;
- Extra work days for counselors, librarians and nurses would be reduced;
- A 0.5 Administrative position would be eliminated.

With planned reductions, total operating expenditures are anticipated to be \$54,898,046. This is an overall decrease of 2.82% compared to the projected 2014-2015 operating expenditures. This budget draft reflects an ending deficit of (\$118,268).

The Business Office will continue to refine the budget projections before the Board is asked to adopt the new budget on June 22, 2015. If you have any questions, please do not hesitate to contact me.

REDUCTIONS TO ELIMINATE DEFICIT		BUDGET HISTORY 2009-10 - 2014-15 PROPOSED 2015-2016 DRAFT BUDGET							Assumes No Tax Levy Increase
Line#	Description	2009-10 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Current	2015-2016 Proposed	Comments
LOCAL RECEIPTS									
1	current property tax	31,324,816	36,184,184	36,958,293	37,331,775	37,541,810	37,400,000	37,400,000	1 Assumes 0% growth assumes 97% collection rate
2	delinquent property tax	908,656	976,460	962,273	879,634	1,036,397	875,000	875,000	
3	financial institution tax	6,908	6,155	113,485	23,200	70,694	12,235	15,000	
4	sales tax (prop C)	2,710,648	2,827,271	3,085,882	3,144,814	3,369,362	2,800,000	2,800,000	
5	sales tax for rollback								
6	tuition	611,244	764,794	618,022	703,515	750,933	650,000	650,000	6 Includes FDK, nonresident, preschool tuition
7	earnings on investments	25,500	17,316	32,244	12,553	8,520	7,250	7,000	
8	community education	105,095	121,819	62,531	106,449	66,969	70,000	70,000	
9	student activities	1,688,527	1,777,164	1,788,601	1,645,502	1,577,438	1,650,000	1,650,000	9 selfsupport except 130,000 athletics
10	food service	688,637	667,352	752,711	721,273	740,082	720,000	720,000	
11	other local	1,436,004	1,229,926	1,321,561	1,199,625	1,316,839	1,225,000	1,225,000	11 Drop of \$100,000 in FDK tuition, gate receipt & athletic fees, bus passes, Preschool tuition also includes rental of facilities, Adv Funding Interest
11a	Transfer Student tuition	1,564,040	1,675,689	1,158,608	1,114,894	1,117,554	973,750	876,375	11a \$7,250 per student and 5% reduction of students
12	adventure club	820,033	800,023	930,575	1,035,809	975,463	930,000	930,000	
	audit adjustment								
	sub-total local	41,890,108	47,048,152	47,784,786	47,919,043	48,572,061	47,313,235	47,218,375	
COUNTY RECEIPTS									
13	finest and forfeitures	50,299	51,953	55,423	53,481	86,271	52,000	52,000	
14	state assessed utilities	422,870	348,507	599,065	513,604	563,175	565,755	500,000	
15	stock insurance tax	0	0						
	audit adjustment								
	sub-total county	473,169	400,460	654,488	567,085	649,446	617,755	552,000	

REDUCTIONS TO ELIMINATE DEFICIT

BUDGET HISTORY 2009-10 - 2014-15  
PROPOSED 2015-2016  
DRAFT BUDGET

Assumes No Tax Levy Increase

Line#	Description	2009-10 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Current	2015-16 Proposed	Comments
STATE RECEIPTS									
16	state foundation formula	3,456,952	3,788,927	4,544,571	5,096,108	5,151,397	5,512,496	5,000,000	Anticipates funding at 93%
17	cigarette tax (fair share)	0							
18	transportation	15,150	6,986	8,445	5,936	7,041	11,245	8,000	
19	exceptional pupils (reading)	0	0						
20	gifted education	0	0						
21	nonMO ins co tax (textbook)	0	0						
22	transfer students	0	0						
23	food service	4,631	5,827	6,160	8,194	7,854	5,000	5,000	
24	other state	869,074	702,626	810,145	898,926	974,259	1,039,681	1,000,000	24 Residentail Care Placement reduced funding and MPP Grant
DNR Energy Loan/MoHEFA									
sub-total state		4,345,807	4,504,366	5,369,321	6,009,164	6,140,551	6,568,422	6,013,000	
FEDERAL RECEIPTS									
25	food service	364,340	364,117	392,765	385,105	443,274	375,000	375,000	
26	title 1	542,501	480,795	516,307	468,593	313,085	493,000	493,000	
27	title VI	0	0						27 Title VI no longer exist
28	other federal	193,226	500,340	480,812	217,142	160,384	128,403	128,403	
29	even start								
sub-total federal		1,100,067	1,345,252	1,389,884	1,070,840	916,743	996,403	996,403	
OPERATING REVENUE		47,809,151	53,298,230	55,198,479	55,566,132	56,278,801	55,495,815	54,779,778	



REDUCTIONS TO ELIMINATE DEFICIT		BUDGET HISTORY 2009-10 - 2014-15							Assumes No Tax Levy Increase
		PROPOSED 2015-2016							
		DRAFT BUDGET							
Line#	Description	2009-10	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Comments
		Actual	Actual	Actual	Actual	Current	Proposed	Proposed	
DEBT SERVICE RECEIPTS									
30	Stock Insurance	0	0						
31	property taxes	4,031,255	3,956,049	3,964,242	3,994,004	3,971,527	3,950,000	3,950,000	
32	delinquent taxes	119,042	111,895	105,277	103,370	117,815	95,000	95,000	
33	financial institution tax	892	378	12,454	2,487	7,628	100	100	
34	interest earned	40,015	17,426	93,633	10,323	903	500	500	
28b	other federal		369,984	294,678	294,678	538,081	294,678	294,678	
35	state assessed utilities	79,186	62,539	108,283	91,298	99,628	95,104	85,000	
	sub-total debt service	4,270,389	4,518,271	4,578,567	4,496,160	4,735,582	4,435,382	4,425,278	
	total revenue	52,079,540	57,816,501	59,777,046	60,062,292	61,014,383	59,931,197	59,205,056	
INCIDENTAL FUND EXPENSES									
36	support staff (auxiliary)	1,621,884	1,653,959	1,793,463	1,847,986	1,920,530	1,958,988	1,978,578	Support staff increase of 1%
37	teacher aides	1,269,376	1,255,278	1,364,872	1,369,828	1,396,905	1,504,567	1,179,613	Reduce Aide staffing (\$340,000)
38	library aides	0							
39	secretarial staff	1,038,238	1,009,247	1,009,881	1,017,486	1,055,878	1,087,164	1,038,360	39 Eliminate C.O. staffing (\$59,676)
40	custodial staff	1,499,463	1,507,511	1,535,975	1,560,210	1,624,196	1,683,228	1,683,228	40 1% increase
41	federal programs	603,546	466,481	329,258	281,690	246,378	261,263	261,263	41 1% increase
42	retirement benefits	991,640	1,038,601	1,093,025	1,114,707	1,053,107	1,195,067	1,207,018	42 1% increase
43	health insurance	755,953	841,574	874,860	774,109	779,051	993,135	958,005	43 6% increase Employee Premium Share (\$94,718)
44	unemployment benefits	11,130	26,324	13,150	40,000	14,186	25,000	25,000	
45	new employee hiring	9,526	10,031	17,384	13,404	8,108	25,000	25,000	
46	audit by CPA firm	10,000	22,613	22,500	18,138	13,000	25,000	25,000	
47	payroll services	94,263	76,148	82,630	81,353	114,006	117,426	119,775	47 2% increase
48	legal counsel	65,556	76,548	104,215	72,470	42,665	60,000	60,000	

REDUCTIONS TO ELIMINATE DEFICIT

BUDGET HISTORY 2009-10 - 2014-15  
PROPOSED 2015-2016  
DRAFT BUDGET

Assumes No Tax Levy Increase

Line#	Description	2009-10 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Current	2015-2016 Proposed	Comments
49	medical	9,366	3,582	8,455	3,235	4,631	7,500	7,500	
50	elections	10,967	11,779	0	11,017	15,076	11,100	11,100	
51	gas/electric/water	917,615	936,720	943,719	1,109,668	1,115,827	1,171,732	1,230,318	5% increase
52	curriculum/staff develpmnt	188,981	147,470	172,057	168,940	199,226	175,500	157,950	52 10% withholding
53	tuition for staff	36,363	27,778	46,814	54,890	52,352	60,000	0	Eliminate tuition reimbursement
54	commencement/accredit	8,346	-201	3,795	5,716	7,611	15,000	15,000	
55	contract transportation	215,520	275,704	267,059	208,701	242,002	247,758	252,713	55 2% increase
56	A+ schools grant	0	0	0	-	-	-	0	Eliminate A+ Schools Funding
57	district travel	31,639	25,259	25,190	18,275	37,689	30,000	5,687	57 reimburse at .40 per mile Eliminate travel (24,313)
58	pro conf., memshps, subsc	38,734	33,346	41,065	46,527	47,117	54,500	30,187	Eliminate 25% P.D. (\$24,313)
59	insurance	581,052	470,329	511,722	560,307	596,101	702,112	720,532	59 Assumes a 5% increase
60	telephone and postage	278,239	212,491	201,170	246,976	178,969	250,000	250,000	
61	printing	24,893	25,982	29,159	21,007	29,367	25,000	25,000	
	postage (moved to line 60)	0							
62	safety and security	89,815	58,982	59,821	60,106	109,246	80,000	80,000	
63	instructional supplies	857,711	851,242	847,423	794,568	1,015,559	552,625	365,543	63 Reduce Bldg and Dept. Budgets an additional 10%
64	sixth grade camp	21,314	23,533	21,413	19,905	257	22,000	22,000	
65	guidance/testing supplies	44,179	44,339	41,710	37,859	26,658	54,900	49,410	65 20% withholding
66	administrative supplies	225,240	140,343	125,788	183,306	150,419	90,000	81,000	66 20% withholding
67	custodial supplies	204,813	169,676	194,952	235,172	162,783	160,000	160,000	
68	music supplies	18,332	16,397	14,946	13,638	16,174	25,000	17,500	68 20% withholding + 25% reduction in elem. Strings programming
69	student activities	1,601,226	1,302,290	1,900,364	1,786,635	1,537,715	1,650,000	1,650,000	
70	tech development fund	178,255	492,388	537,639	506,016	273,301	275,000	247,500	10% withholding
71	textbooks	233,838	171,057	176,940	179,099	137,473	185,000	185,000	
72	coop schl dist. av materials	51,844	47,506	47,334	45,489	44,165	55,000	55,000	
73	library materials	67,668	57,192	56,675	52,149	52,742	67,275	67,275	73 10% withholding
74	computer equipment/repair/dup	128,820	163,912	156,840	109,831	168,835	160,775	160,775	
75	food service	1,024,659	1,011,144	1,052,339	1,080,274	851,473	868,502	894,558	75 3% increase
76	public relations	138,108	126,735	132,694	135,130	128,958	141,798	141,798	
77	community education	66,351	68,753	58,064	51,223	47,901	60,000	60,000	

REDUCTIONS TO ELIMINATE DEFICIT

BUDGET HISTORY 2009-10 - 2014-15  
PROPOSED 2015-2016  
DRAFT BUDGET

Assumes No Tax Levy Increase

Line#	Description	2009-10 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Current	2014-2015 Proposed	2015-2016 Proposed	Comments
78	parents as teachers (caper)	273,529	108,457	124,978	123,024	120,981	115,000	115,000	78 State budget reductions to PAT
79	interest	6,709	28,284	10,731	5,118	3,000	15,000	15,000	
80	maintenance salaries	951,281	955,158	952,343	1,014,278	1,024,947	977,576	895,352	80 1% increase Eliminate Facility Management Position
81	adventure club	838,626	842,039	921,878	947,042	923,871	925,000	925,000	
82	head start/EEG grant	77,548	81,978	93,455	91,732	59,868	81,000	81,000	
83	children defense fund	0							
84	preschool program	925,327	956,994	1,011,756	1,091,796	1,126,655	1,100,000	1,100,000	
85	main sup hvac, elec, plb	134,882	203,896	227,241	212,645	220,780	175,000	175,000	
86	bldg upkeep	264,283	247,706	140,519	169,350	247,037	246,500	246,500	
87	care of grounds	188,591	147,001	149,308	167,750	202,173	200,000	180,000	10% withholding
88	care of vehicles	31,252	45,591	46,965	39,661	48,215	30,000	30,000	
Audit Adjustment									
sub-total incidental		18,956,492	18,517,147	19,595,534	19,799,436	19,495,164	19,998,992	19,267,036	
TEACHERS FUND EXPENSES									
89	teacher salaries	19,460,457	20,040,278	20,699,296	21,491,742	23,362,486	23,410,953	22,700,706	90 Eliminate 15.25 FTE (teacher, Coordinator FTE)
90	teacher sal.-spec. prog.	1,825,761	1,781,529	1,675,373	1,813,126	1,756,159	1,786,634	1,743,880	90 Reduce extra work days, Reduce 10% Supplemental Salaries
91	substitute teachers	397,088	405,438	371,428	404,550	412,107	424,224	424,224	91 sub pay = \$100.00 a day
subs for sch bus & prof leave		0							
92	administrator salaries	2,152,507	2,151,474	2,217,017	2,460,195	2,565,077	2,616,379	2,545,783	92 0% increase Reduce .5 Admin. Position
93	health insurance	1,929,467	2,138,625	2,091,691	2,113,813	2,225,874	2,359,375	2,279,928	93 6% increase - Employee Premium Share (\$221,009)
93a	retirement benefits	3,583,719	3,763,667	3,933,667	4,131,893	4,338,296	4,494,378	4,561,794	93a 1.5% increase
94	federal programs	393,977	393,197	305,329	382,903	235,658	239,798	242,196	94 1.% increase
sub-total teachers		29,742,976	30,674,207	31,293,801	32,798,222	34,895,657	35,331,741	34,498,511	



REDUCTIONS TO ELIMINATE DEFICIT

BUDGET HISTORY 2009-10 - 2014-15  
PROPOSED 2015-2016  
DRAFT BUDGET

Assumes No Tax Levy Increase

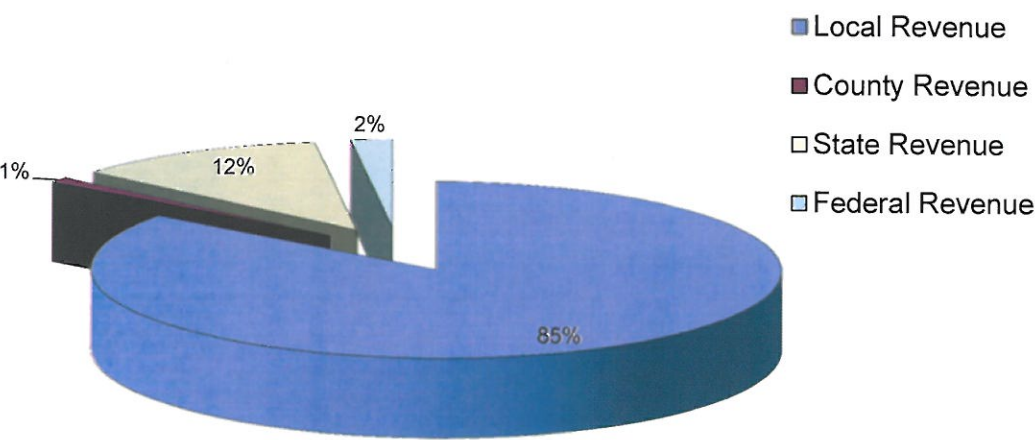
Line#	Description	2009-10 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Current	2015-2016 Proposed	Comments
BUILDING FUND									
95	instructional/office equip.	378,335	318,549	300,358	456,386	531,508	740,000	740,000	95 includes \$216,000 tech replacement plan
96	building improvement	71,379	202,128	297,376	328,738	355,819	300,000	270,000	96 10% withholding
97	maintenance equipment	22,241	25,515	30,982	29,888	71,928	55,000	55,000	
98	furniture	69,535	18,740	45,228	30,361	20,742	67,500	67,500	98 10% withholding
99	bond issue expenditures								99 expenditures not included in this budget
100	energy lease expenses	554,866	6,941	80,108	435	-			100 refinanced energy lease
Audit Adjustment									
	sub-total building	1,096,356	571,873	754,052	845,808	979,997	1,162,500	1,132,500	
OPERATING EXPENSE									
		49,795,824	49,763,227	51,643,387	53,443,466	55,370,818	56,493,232	54,898,046	
DEBT SERVICE EXPENSES									
101	principal	2,735,000	2,160,000	2,225,000	2,280,000	2,585,000	2,460,000	2,460,000	
102	interest and fees	1,610,470	2,459,838	2,915,953	3,177,424	3,280,191	2,831,174	2,831,174	
Refund Payment Adjustment									
	sub-total debt service	4,345,470	4,619,838	5,140,953	5,457,424	5,865,191	5,291,174	5,291,174	
103	Total Expenses	54,141,295	54,383,065	56,784,340	58,900,890	61,236,009	61,784,406	60,189,220	
104	Total Revenue	52,079,540	57,816,501	59,777,046	60,062,292	61,014,383	59,931,197	59,205,056	
SUMMARY									
105	Operating Revenue	47,809,151	53,298,230	55,198,479	55,566,132	56,278,801	55,495,815	54,779,778	
106	Operating Expenses	49,795,824	49,763,227	51,643,387	53,443,466	55,370,818	56,493,232	54,898,046	
107	Surplus (Deficit)	(1,986,674)	3,535,003	3,555,092	2,122,666	907,983	(997,417)	(118,268)	
108	Balance June 30	6,581,163	10,116,166	13,671,258	15,793,924	16,701,907	15,704,490	15,586,222	



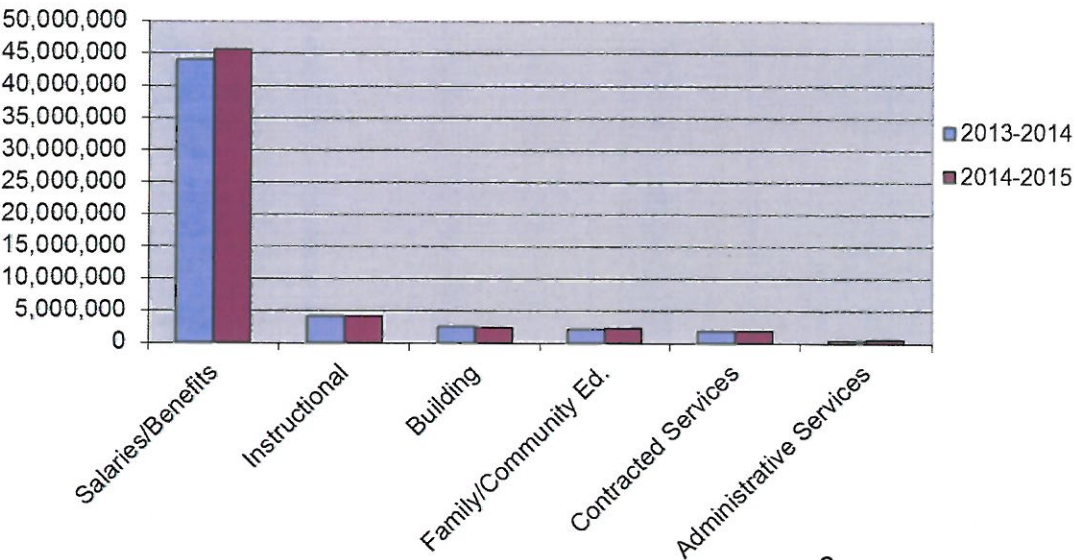
# 2015-2016 Budget Overview

(Assuming no tax levy increase)

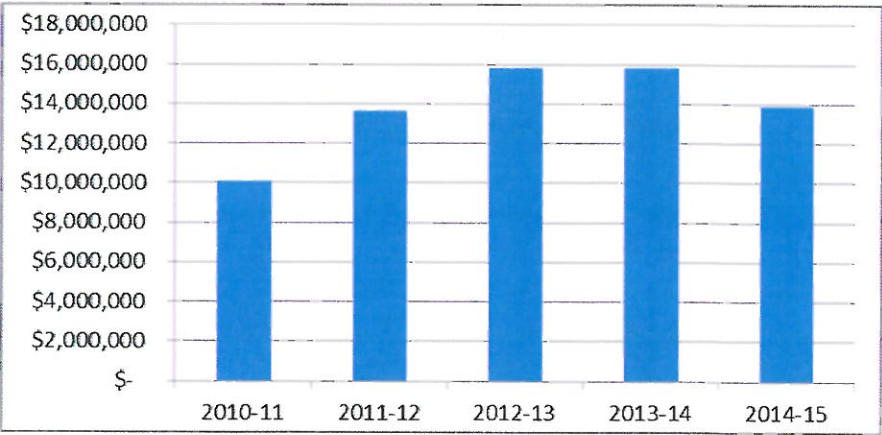
## 2014-2015 WGSD Revenue



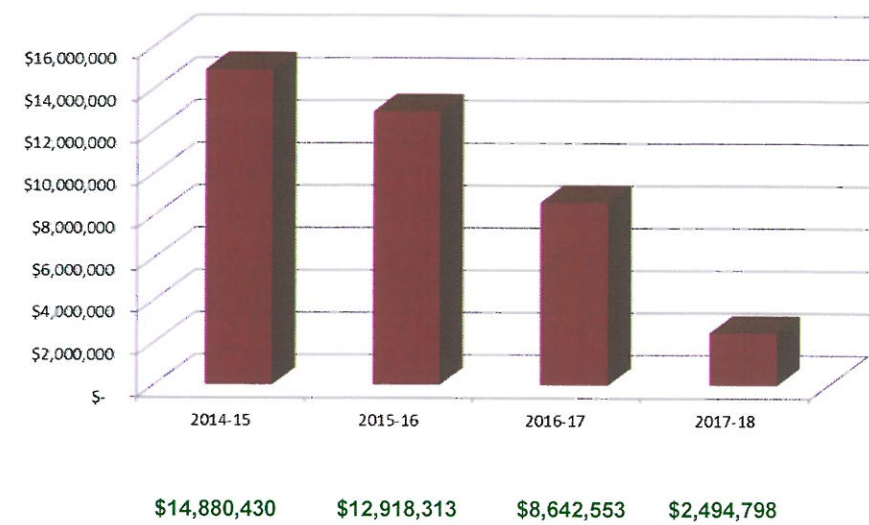
# WGSD Expenditures 2013-14 & Projected 2014-15



# Five Year Funding Cycle 2010-2015 Operating Fund Balance



## 2014-2018 Projected Operating Fund Balance



## Summary of Budget Reductions for the 2015-2016 School Year

- Eliminate up to 33 staff positions (Increase class sizes at all levels) \$1,672,423
- Phase out Elementary Strings Program \$ 5,000
- Eliminate district match for A+ Schools curriculum work \$ 50,000
- Reduce extra work days for librarians, nurses, counselors \$ 13,418
- Reduce all instructional budgets by an additional 10% \$ 137,082
- Eliminate 10% of supplemental pay \$ 56,136
- Reduce district travel and P.D. allocations \$ 48,625
- Eliminate tuition reimbursement \$ 60,000
- Employee sharing in basic health insurance premiums \$ 315,727
- Reduce C.O. expenses above the 10% listed above \$ 50,000

❖ Additional cuts would be necessary in future years.

# Questions??

## Thank You